

Supplemental Guide: Pediatric Rheumatology



April 2023

TABLE OF CONTENTS

INTRODUCTION	3
PATIENT CARE	
Gathers an Essential and Accurate Pediatric History	
Physical Examination	
Differential Diagnosis Development	
Comprehensive Management Plan Development	
Therapeutics, Including Immunomodulatory Agents Procedures	
Provides Consultative Care	
MEDICAL KNOWLEDGE	
Knowledge of Rheumatic Conditions	
Basic Science of Rheumatic Conditions	. 20
Knowledge of Diagnostic Testing	. 22
SYSTEMS-BASED PRACTICE	
Patient Safety	. 24
Quality Improvement	
System Navigation for Patient-Centered Care – Coordination of Care	
System Navigation for Patient-Centered Care – Transitions in Care	
Population and Community Health	
Physician Role in Health Care Systems.	
PRACTICE-BASED LEARNING AND IMPROVEMENT	
Evidence-Based and Informed Practice	
Reflective Practice and Commitment to Personal Growth	. 38
PROFESSIONALISM	. 40
Professional Behavior	. 40
Ethical Principles	. 43
Accountability/Conscientiousness	
Well-Being	
INTERPERSONAL AND COMMUNICATION SKILLS	. 49
Patient- and Family-Centered Communication	. 49
Interprofessional and Team Communication	. 52
Communication within Health Care Systems	. 54
MAPPING OF MILESTONES 1.0 TO 2.0	. 56
RESOURCES	. 59

Milestones Supplemental Guide

This document provides additional guidance and examples for the Pediatric Rheumatology Milestones. This is not designed to indicate any specific requirements for each level, but to provide insight into the thinking of the Milestone Work Group.

Included in this document is the intent of each Milestone and examples of what a Clinical Competency Committee (CCC) might expect to be observed/assessed at each level. Also included are suggested assessment models and tools for each subcompetency, references, and other useful information.

Review this guide with the CCC and faculty members. As the program develops a shared mental model of the Milestones, consider creating an individualized guide (Supplemental Guide Template available) with institution/program-specific examples, assessment tools used by the program, and curricular components.

Additional tools and references, including the Milestones Guidebook, Clinical Competency Committee Guidebook, and Milestones Guidebook for Residents and Fellows, are available on the <u>Resources</u> page of the Milestones section of the ACGME website.

Patient Care 1: Gathers an Essential and Accurate Pediatric History

Overall Intent: To gather an essential and accurate patient and/or caregiver history as it relates to a comprehensive evaluation of rheumatic conditions

Milestones	Examples
Level 1 Acquires a comprehensive and developmentally appropriate pediatric medical history	 Acquires comprehensive medical history including developmentally appropriate assessments, age-appropriate activities of daily living (ADLs), and immunization history Gathers a comprehensive social history including HEADSS ("home, education, activities/employment, drugs, suicidality, and sex") assessment, social determinants of health, and other factors that may lead to inequities in access to care Prioritizes both patient and caregiver history, encouraging patients to be engaged and/or advocating for their care In a patient referred for knee pain, obtains a thorough history including all joint symptoms and review of systems Purposefully asks the patient how the pain is impacting participation in sports
Reviews available medical records	 Reads available notes from the referring practitioner and any documentation completed by the patient pre-visit, confirming information with the patient and correcting discrepancies
Level 2 Acquires a rheumatic history and a comprehensive pediatric medical history, including pertinent positives and negatives	 Asks about reflux symptoms and exertional dyspnea in a patient referred for symptoms consistent with Raynaud's phenomenon Asks developmental questions that may change based on patient age; for example, in an oligoarticular presentation: 18-month-old who was walking, but has now reverted back to crawling because of stiffness or contracture, versus a teenager who requires a sexual history to assess for sexually transmitted infection (STI) Asks about relevant associated symptoms of photosensitivity, scleral injection, visual blurring, etc. in a patient presenting with joint swelling In a patient presenting with joint pain, asks questions to differentiate between mechanical and inflammatory causes
Identifies relevant findings in the medical record	 During consultation, extracts pertinent historical information from all primary and consultative notes, and reviews their accuracy with the patient
Level 3 Integrates a tailored rheumatic history with historical subtleties, psychosocial and physical functioning	 Questions the patient about psychosocial factors including mental health symptoms, stressors, and school social integration Asks tailored questions about physical functioning, including grooming, stair use, falling, and/or arising from floor in a myositis patient versus questioning about gross and fine motor skills such as opening doors and milk jugs, buttoning, using zippers, etc. in a polyarticular juvenile idiopathic arthritis (JIA) patient

	• Tailors questioning of a myositis referral to include pertinent skin positive and negatives as well as assessment of proximal muscle strength and dietary habits
Independently requests additional information to supplement available medical records	 Discusses patient care with other pertinent care practitioners including primary care physician, occupational therapist/physical therapist, and psychotherapist, when necessary Contacts the referral lab at an outside institution to request anti-neutrophil cytoplasmic antibodies (ANCA) test results that were pending at the time of consultation
Level 4 Synthesizes the patient history with the complete medical record, supplemental information, and tailored assessment of disease activity	 Acquires a comprehensive history from a patient with systemic lupus erythematosus (SLE) and depression that addresses potential disease-, pharmacologic-, and psychosocial-related causes and their effects on home, school, and/or life Identifies and incorporates appropriate diagnostic and/or classification criteria as well as disease activity measures that are pertinent to the patient Efficiently gathers a focused history in a timely manner from a patient with complex pain
Level 5 Is identified as a role model in interpreting subtleties and recognizing ambiguities in the patient history	 Is recommended for a teaching position in a medical student history-taking course Is recommended for an evaluator position in a medical student objective structured clinical examination (OSCE) station assessing the ability to acquire a focused patient history Aids a junior fellow in efficiently gathering a focused history in a timely manner from a patient with complex pain
Assessment Models or Tools	 Direct observation Faculty member evaluations Medical record (chart) audit Multisource feedback OSCE Simulation
Curriculum Mapping	
Notes or Resources	 American College of Rheumatology (ACR). "Patient History Form." <u>https://www.rheumatology.org/Portals/0/Files/New%20Patient%20History%20Form.pdf</u>. Accessed 2019. ACR. "Patient History Update." <u>https://www.rheumatology.org/Portals/0/Files/Patient%20History%20Update%20Form.pdf</u>. Accessed 2019. American College of Rheumatology Ad Hoc Committee on Clinical Guidelines. 1996. "Guidelines for the Initial Evaluation of the Adult Patient with Acute Musculoskeletal Symptoms." Arthritis and Rheumatism 39(1): 1–8. <u>https://doi.org/10.1002/art.1780390102</u>. Pediatric Rheumatology International Trials Organization (PRINTO). "Joint Assessor Certificate." www.printo.it/about/joint-assessor-certificate. Accessed 2022.

• Bickley, Lynn S. 2016. <i>Bates' Guide to Physical Examination and History Taking</i> . 12 th ed. Wolters Kluwer.
• Criscione-Schreiber, Lisa. 2020. "Turning Objective Structured Clinical Examinations into Reality." <i>Rheumatic Diseases Clinics of North America</i> 46(1): 21–35. doi: 10.1016/j.rdc.2019.09.010.
• Curran, Megan L., Kristen Hayward, and Jay Mehta. 2020. "Online Resources for Enhancing Clinical Knowledge and Skills." <i>Rheumatic Diseases Clinics of North America</i> 46(1): 37–60. doi: 10.1016/j.rdc.2019.09.011.
• Katzenellenbogen, Rachel. 2005. "HEADSS: The 'Review of Systems' for Adolescents." <i>Virtual Mentor</i> 7(3): 231-233. doi: 10.1001/virtualmentor.2005.7.3.cprl1-0503.
• Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. <i>Textbook of Pediatric Rheumatology</i> . 8 th ed. Saunders Elsevier Publishing.
• Disease Activity Measures. "Clinical Outcome Measures in Pediatric Rheumatic Diseases in Pediatric Rheumatology.") In Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. <i>Textbook of Pediatric Rheumatology</i> . 8 th ed. Saunders Elsevier Publishing.
• pGALS (Pediatric Gait Arms Legs Spine) examination app for phone. <u>https://www.pmmonline.org/doctor/clinical-assessment/examination/pgals-paediatric-gait-arms-legs-spine/</u> .
• Starship Clinical Guidelines. "Adolescent Consultation and the HEeADSSS Assessment." https://starship.org.nz/guidelines/adolescent-consultation/. Accessed 2022
• Woo, Patricia R., Ronald M. Laxer, and David Sherry. 2007. <i>Pediatric Rheumatology in Clinical Practice</i> . Springer Press. ISBN-13 978-1846284205.

Milestones	Examples
Level 1 Performs a basic age-appropriate physical examination	 Performs an age- and developmentally appropriate exam in a cooperative and uncooperative patient
Level 2 Performs a comprehensive physical examination, including elements specific to the rheumatic disease exam	 Performs a complete skin exam in a scleroderma/morphea and/or juvenile dermatomyositis (JDM) patient Identifies ankle edema and a heart murmur in a patient with lupus Assesses fingernails and nail beds when appropriate Establishes a relationship so the patient is relaxed and the physical exam can be readily
Level 3 Performs a tailored physical examination, including advanced techniques of the rheumatic disease exam, when applicable	 performed Performs nailfold capillaroscopy in diseases such as scleroderma, JDM, and/or SLE Recognizes the need to examine nails for pitting as well as for psoriatic changes in a patient being evaluated for possible psoriatic arthritis Recognizes the need to palpate peripheral pulses and listen for bruits in a patient being evaluated for possible Takayasu arteritis
Level 4 Performs a tailored physical examination, including advanced techniques that elicit subtle findings of the rheumatic disease exam	 Performs nailfold capillaroscopy with appropriate equipment and identifies abnormalities in a patient presenting with muscle weakness Identifies a pericardial friction rub in a patient with lupus Identifies neurologic findings like past pointing and change in serial sevens in a patient with concerns for neuropsychiatric lupus Identifies diminished peripheral pulses and bruits in a patient being evaluated for possible Takayasu arteritis
Level 5 Is identified as a role model for performing and interpreting a comprehensive rheumatologic physical examination	Is identified by the program director to lead a medical student musculoskeletal exam workshop
Assessment Models or Tools	 Direct observation Faculty member evaluations Medical record (chart) audit OSCE Simulation
Curriculum Mapping	

• Bickley, Lynn S. 2016. <i>Bates' Guide to Physical Examination and History Taking</i> . 12 th ed. Wolters Kluwer.
• Criscione-Schreiber, Lisa. 2020. "Turning Objective Structured Clinical Examinations into Reality." <i>Rheumatic Diseases Clinics of North America</i> 46(1): 21–35. doi:
10.1016/j.rdc.2019.09.010.
• Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. <i>Textbook of Pediatric Rheumatology</i> . 8 th ed. Saunders
Elsevier Publishing.
• Disease Activity Measures. "Clinical Outcome Measures in Pediatric Rheumatic Diseases
in Pediatric Rheumatology.") In Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy
Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. Textbook of Pediatric
Rheumatology. 8th ed. Saunders Elsevier Publishing.
• Villaseñor-Ovies, Pablo, José Eduardo Navarro-Zarza, and Juan J. Canoso. 2020. "The
Rheumatology Physical Examination: Making Clinical Anatomy Relevant." Clinical
Rheumatology 39(3): 651–657. <u>https://doi.org/10.1007/s10067-019-04725-9</u> .

Patient Care 3: Differential Diagnosis Development

Overall Intent: To develop prioritized differential diagnoses

Milestones	Examples
Level 1 With supervision, identifies the key features of the clinical presentation to form a differential diagnosis	 Identifies joint pain, swelling, and decreased range of motion as key features of an inflammatory arthritis, but needs help from the attending to list JIA, septic joint, and reactive arthritis on the differential
Level 2 Independently formulates a broad differential diagnosis for typical disease presentations	 Recognizes autoimmune, infectious, post-infectious, and malignant causes of inflammatory arthritis and the typical pattern of symptoms seen in these conditions
Level 3 Independently formulates a prioritized differential diagnosis for typical disease presentations	 Recognizes that oligoarticular JIA is more likely than Lyme disease in a toddler girl who has never travelled to an endemic area and presents with chronic right knee arthritis Recognizes that JIA enthesitis subtype is a more common diagnosis in teenagers with hip pain or heel pain than in young patients with symmetric polyarthritis
Level 4 Independently formulates a prioritized differential diagnosis with consideration of typical and atypical disease presentations	 Recognizes that patient-reported weakness could be the presenting symptom of a patient with bone pain due to chronic nonbacterial osteomyelitis or JIA rather than true weakness due to an inflammatory myopathy Recognizes that thrombocytopenia in a patient with polyarthritis is an atypical presentation of JIA and requires a broad systemic differential which includes SLE, hemophagocytic lymphohistiocytosis (HLH), and malignancy Recognizes recurrent erysipelas-like erythema and swelling of ankles without fever as a possible presentation of Familial Mediterranean Fever
Level 5 Independently formulates a prioritized differential diagnosis with consideration of newly recognized and emerging conditions	 Recognizes IgG4-related disease as a potential cause of parotitis in a patient without obvious features of Sjogren syndrome, sarcoidosis, or lymphoma Recognizes that pulmonary hemorrhage in association with hypocomplementemia could be the presentation of COPA syndrome in addition to other rheumatologic conditions
Assessment Models or Tools	 Direct observation Case-based discussions Faculty member evaluations Medical record (chart) audit OSCE Simulation
Curriculum Mapping	•
Notes or Resources	 ACR. "National Guidelines." <u>https://www.rheumatology.org/</u>. Accessed 2019. Gillispie, Miriah, Eyal Muscal, Jennifer Rama, Carla Falco, and Amanda Brown. 2018. "Pediatric Rheumatology Curriculum for the Pediatrics Resident: A Case-Based Approach

 to Learning." <i>MedEdPORTAL</i> 14: 10767. <u>https://doi.org/10.15766/mep_2374-8265.10767</u> Accessed 2020 Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. <i>Textbook of Pediatric Rheumatology</i>. 8th ed. Saunders
Elsevier Publishing.

 Patient Care 4: Comprehensive Management Plan Development

 Overall Intent: To develop and implement comprehensive management plans for patients with rheumatic conditions

Milestones	Examples
Level 1 With supervision, develops a	 After discussion with preceptor, recommends sending a complete lupus work-up in a
management plan	 After discussion with preceptor, recommends schuling a complete lupus work-up in a teenage girl with malar rash, a family history of lupus, and a high titer anti-nuclear antibody (ANA) After discussion with a preceptor, develops an evaluation plan to investigate etiologies for
	anterior uveitis as well as lab work needed to start immunosuppression
Level 2 Independently recognizes disease acuity and develops a management plan	 Recognizes that a patient with lupus and positive antiphospholipid antibodies with new onset chest pain and dyspnea needs urgent evaluation
, , , ,	• Recommends that the primary team send a stat hemoglobin level for a patient with
	granulomatosis with polyangiitis who has worsening cough and a new oxygen requirement
Level 3 Independently develops a prioritized	Considers a rising Systemic Lupus Erythematosus Disease Activity Index (SLEDAI) score
management plan, incorporating disease activity measures, when applicable	 in a patient with lupus with worsening fatigue as an indication to escalate treatment Prioritizes renal screening over pulmonary function testing in a patient with pedal edema in a new diagnosis lupus
Level 4 Independently develops and	 Prioritizes obtaining a swallow study in a patient with newly diagnosed juvenile
implements a prioritized management plan with	dermatomyositis who has been coughing with meals
consideration of acuity and complexity of disease	 Attempts to taper steroids faster in a patient with coexisting type 2 diabetes
Level 5 Independently formulates and implements a prioritized management plan for	 Initiates targeted treatment for a newly discovered autoinflammatory syndrome, after review of the literature
patients with newly recognized and emerging	 Considers bone marrow transplant for a patient with systemic JIA with refractory
conditions	macrophage activation syndrome requiring multiple hospitalizations
	 Obtains cytokine panel for a patient with autoinflammatory disease refractory to other treatments
Assessment Models or Tools	Direct observation
	Case-based discussion
	Faculty member evaluations
	Medical record (chart) audit
	OSCE Simulation
Curriculum Mapping	Simulation
Notes or Resources	ACR. "Clinical Practice Guidelines." https://www.rheumatology.org/Practice-
	Quality/Clinical-Support/Clinical-Practice-Guidelines. Accessed 2021.

 European Alliance of Associations for Rheumatology (EULAR). "EULAR
Recommendations: Recommendations for Management."
https://www.eular.org/recommendations_management.cfm. Accessed 2022.
• Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge,
Elizabeth D. Mellins. 2021. Textbook of Pediatric Rheumatology. 8th ed. Saunders
Elsevier Publishing.

Patient Care 5: Therapeutics, Including Immunomodulatory Agents Overall Intent: To develop and implement therapeutic plans, taking into consideration a patient's comorbid conditions and risk for adverse events

Milestones	Examples
Level 1 Identifies indications and common	Identifies that methotrexate can cause liver toxicity
adverse effects of medications used to treat	 Identifies that long-term use of hydroxychloroquine can cause retinopathy
patients with rheumatic conditions, with	 Identifies methotrexate as a common initial therapy for polyarticular JIA
supervision	
Level 2 Prescribes and monitors medications used in patients with common rheumatic	 Checks for liver enzyme abnormalities prior to starting methotrexate and monitors over time
conditions	 Recommends a screening eye exam for patient taking hydroxychloroquine
Evaluates for factors that may alter therapeutic recommendations, such as comorbidities,	 Inquires about contraceptive use in a patient prior to starting and while taking methotrexate
immunization status, and sexual history	Obtains vaccine records prior to starting an immunosuppressive medication
Level 3 Prescribes, monitors, and assesses the response to pharmacotherapy used in the management of patients with common rheumatic conditions	Starts a biologic medication in a JIA patient whose arthritis is not controlled on maximal methotrexate
Individualizes initial treatment plans based on patient factors and modifies treatment plans over time as necessary	 Counsels a sexually active patient of childbearing potential who is not using contraception about the risk profiles of various treatment options and offers safer alternatives for a high- risk patient
Level 4 Integrates best available evidence to prescribe, monitor, and assess the response to pharmacotherapy used in the management of patients with common and complex rheumatic conditions	 In a patient who failed mycophenolate mofetil for induction in Class IV lupus nephritis, based on literature review, discusses with patient and caregivers the recommendation to use cyclophosphamide, and addresses risks for infection, cytopenia, bladder toxicity, malignancy, and infertility
Identifies subtle indications for modification of a treatment plan, including patient factors, response, and tolerance	 For a patient with well-controlled lupus nephritis on mycophenolate mofetil who is experiencing chronic diarrhea, changes treatment to the equivalent dose of mycophenolic acid
Level 5 Incorporates emerging therapeutics and/or novel uses for existing therapeutics into a	• Starts a Janus kinase (JAK) inhibitor in a patient with refractory dermatomyositis
care plan for patients with complex rheumatic conditions	
Assessment Models or Tools	Direct observation at bedside

	 OSCE In-training exam Medical record (chart) audit Multisource feedback Case-based discussion Simulation
Curriculum Mapping	•
Notes or Resources	 ACR. "Medication Guidelines." <u>https://www.rheumatology.org/Learning-Center/Medication-Guides</u>. Accessed 2022. CARRA. "Consensus Treatment Plans." <u>https://carragroup.org/research/consensus-treatment-plans/</u>. Accessed 2022. EHR-specific medication guides Medication specific package inserts/websites Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. <i>Textbook of Pediatric Rheumatology</i>. 8th ed. Saunders Elsevier Publishing.

Patient Care 6: Procedures Overall Intent: To recognize the indications, obtain consent, and perform procedures for patients with rheumatic conditions	
Milestones	Examples
Level 1 Identifies indications for joint aspirations and injections, and discusses principles of informed consent	 In a patient with acute febrile monoarthritis, recognizes the importance of joint aspiration for synovial fluid analysis and understands the risks and benefits of the procedure Under supervision, explains the risks and benefits of the procedure and obtains consent/assent from the patient and caregiver
Level 2 Performs common joint injections and aspirations with direct supervision, including independently discussing risks and benefits, obtaining informed consent, identifying anatomic landmarks, and demonstrating aseptic technique	 After independently obtaining informed consent, identifies anatomic landmarks and performs a knee aspiration and injection under direct supervision
Level 3 Performs common joint aspirations and injections with indirect supervision	• With minimal faculty guidance, performs a tibiotalar joint steroid injection in a patient with a longstanding ankle effusion
Level 4 Independently performs common joint aspirations and injections	 Independently identifies the indications for and performs an intraarticular steroid injection of a wrist (If required by the institution, the attending may be present, but because of the fellow's skills, the attending's assistance and/or coaching is not required)
Level 5 Independently performs complex joint aspirations or injections, including unusual sites, anatomic abnormalities, or incorporating imaging guidance	 Independently performs a sacroiliac joint injection with ultrasound guidance Independently performs multiple joint injections in a single visit (If required by the institution, the attending may be present, but because of the fellow's skills, the attending's assistance and/or coaching is not required)
Assessment Models or Tools	 Direct observation Faculty member evaluations OSCE Simulation
Curriculum Mapping	
Notes or Resources	 In this Milestone, "independently" refers to the fellow's ability to perform the complete procedure without guidance or additional feedback. It is recognized that a faculty member or other supervisor may be in the room. Fellows are expected to be able to recognize the indications for sonographic imaging. Given current variability of ultrasound training and availability in pediatric rheumatology fellowship programs, interpretation and performance of ultrasound imaging is not a requirement.

 Online resources Textbooks Workshops ACR. 2019. "2019 Rheumatologic Ultrasound (RhUS) Curriculum Supplement to the American College of Rheumatology 2015 Core Curriculum Outline." <u>https://www.rheumatology.org/Portals/0/Files/Rhumatologic-Ultrasound-Curriculum-Supplement.pdf</u>. Accessed 2019. USSONAR Training and Membership <u>https://ussonar.org/</u>. Accessed 2022. Widener, Benjamin B., Amy Cannella, Linett Martirossian, Eugen Y. Kissin. 2020. "Modern Landscapes and Strategies for Learning Ultrasound in Rheumatology."
"Modern Landscapes and Strategies for Learning Ultrasound in Rheumatology." <i>Rheumatic Diseases Clinics of North America</i> 46(1): 61–71. doi: 10.1016/j.rdc.2019.09.002.

Patient Care 7: Provides Consultative Care Overall Intent: To provide integrated and comprehensive consultative care for patients in the inpatient and outpatient settings	
Milestones	Examples
Level 1 Respectfully receives a consultation request, clarifies the clinical question, and performs initial consultation	 Introduces self when receiving consult by phone and respectfully agrees to see the patient, conveys recommendations, and advises the team when the patient will be seen When consulted to evaluate for a rheumatologic disease, further clarifies with the team about concerns that the patient may have lupus
With supervision, recognizes disease acuity	 Confirms with attending that an outpatient referred by phone for new onset joint swelling and fever should be seen urgently
Level 2 Performs a consultation and provides initial recommendations, with guidance	 Consults on an inpatient with new onset proteinuria and hypertension and recommends labs to evaluate for lupus and vasculitis
Independently recognizes disease acuity	 Schedules a same-day appointment for a new patient with proteinuria, a purpuric rash, and chronic sinusitis concerning for vasculitis
Level 3 Performs consultation and verifies understanding and implementation of recommendations with the primary team	 Reviews consult recommendations, discusses the rationale, and answers questions from team members caring for a patient admitted with new polyarthritis Follows up to make sure the labs are sent
Recognizes disease acuity and prioritizes management steps	 Advises primary team to monitor for signs of macrophage activation syndrome in a patient with suspected systemic JIA
Level 4 Integrates recommendations from different members of the health care team and effectively conveys consultative assessment and rationale to all health care team members	• Discusses plans for evaluation and potential therapeutic options with the pulmonologist concurrently consulting on an inpatient with scleroderma and progressive dyspnea; contacts the primary team to provide integrated recommendations
Mobilizes resources to provide care in high- acuity situations	 Coordinates a renal biopsy for a newly diagnosed lupus patient with significant proteinuria Coordinates with support services to obtain anakinra prior to discharge
Level 5 Is identified as a role model for the provision of consultative care across the spectrum of disease complexity and acuity	 Collaborates with others to lead an interdisciplinary committee creating a protocol to facilitate consultation for osteoporosis management in patients admitted with hip fragility fracture
	 Establishes a multidisciplinary clinic with neurology and psychiatry to evaluate patients with suspected inflammatory brain disease Leads discussion in a multidisciplinary care conference for a critically ill child who has lupus
Assessment Models or Tools	Direct observation

	 Faculty member evaluations Medical record (chart) audit Multisource feedback OSCE Simulation
Curriculum Mapping	
Notes or Resources	 Chen, Debbie C., Eli M. Miloslavsky, Ariel S. Winn, and Jakob I. McSparron. 2018. "Fellow as Clinical Teacher (FACT) Curriculum: Improving Fellows' Teaching Skills During Inpatient Consultation." <i>MedEdPortal.</i> 14: 10728. <u>https://doi.org/10.15766/mep_2374-8265.10728</u>. François, José. 2011. "Tool to Assess the Quality of Consultation and Referral Request Letters in Family Medicine." <i>Canadian Family Physician.</i> 57(5): 574-575. <u>https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3093595/</u>. Goldman, Lee, Thomas Lee, Peter Rudd. 1983. "Ten Commandments for Effective Consultations." <i>Archives of Internal Medicine</i> 143(9): 1753–1755. doi:10.1001/archinte.1983.00350090131022. Michael, Sarah H., Steven Rougas, Xiao C. Zhang, and Brian Clyne. 2019. "A Content Analysis of the ACGME Specialty Milestones to Identify Performance Indicators Pertaining to the Development of Residents as Educators." <i>Teaching and Learning in Medicine</i>. 31: 424-433. DOI: <u>10.1080/10401334.2018.1560298</u>. Podolsky, Anna, David T. Stern, and Lauren Peccoralo. 2015. "The Courteous Consult: A CONSULT Card and Training to Improve Resident Consults." <i>Journal of Graduate Medical Education</i> 7(1): 113-7. doi: 10.4300/JGME-D-14-00207.1. <u>https://www.ncbi.nlm.nih.gov/pubmed/26217436</u>. Ryan, Michael S., Bennett Lee, Alicia Richards, Robert A. Perera, Kellen Haley, FideIma B. Rigby, Yoon Soo Park, Sally A. Santen. 2021. "Evaluating the Reliability and Validity Evidence of the RIME (Reporter-Interpreter-Manager-Educator) Framework for Summative Assessments Across Clerkships." <i>Academic Medicine: Journal of the Association of American Medical Colleges</i> 96(2): 256–262. <u>https://doi.org/10.1097/ACM.000000000003811</u>. Serling-Boyd, Naomi, and Eli M. Miloslavsky. 2020. "Enhancing the Inpatient Consultation Learning Environment to Optimize Teaching and Learning." <i>Rheumatic Disease Clinics of North America</i> 46(1): 73-83. doi: 10.1016/j.rdc.2019.09.003.

Medical Knowledge 1: Knowledge of Rheumatic Conditions Overall Intent: To demonstrate and apply broad and deep knowledge of pediatric rheumatic conditions

Milestones	Examples
Level 1 Identifies key features of common rheumatic conditions	 Recognizes prolonged morning stiffness as a feature of inflammatory arthritis
Level 2 Demonstrates broad knowledge of	 Evaluates for muscle weakness in a patient presenting with malar rash
common rheumatic conditions	Applies treatment guidelines to a patient presenting with proliferative lupus nephritis
Level 3 Demonstrates knowledge of less	• Ensures that a patient with linear scleroderma of the face also undergoes ophthalmologic
common rheumatic conditions as well as	and dental evaluations as well as brain magnetic resonance imaging (MRI)
common rheumatic conditions associated with	Identifies risk of amyloidosis and need to treat with colchicine in a patient with familial
higher complexity	Mediterranean fever
Level 4 Integrates knowledge of the	 Recognizes that a complement deficiency may cause a monogenic form of lupus in a
pathogenesis, epidemiology, clinical expression,	preschool-aged boy
treatments, and prognosis of a broad range of	Gives a comprehensive lecture on juvenile arthritis ranging from pathogenesis to
rheumatic conditions	treatment guidelines
	• Chooses abatacept over an anti-tumor necrosis factor (TNF) agent in treating a patient
	with lupus and significant arthritis
Level 5 Pursues and integrates new and	• Pursues and integrates knowledge of emerging treatment modalities for a patient with
emerging knowledge of the pathogenesis,	various myositis-specific antibodies
epidemiology, clinical expression, treatments,	
and prognosis of rheumatic conditions	
Assessment Models or Tools	Assessment of case presentations
	Direct observation
	Faculty member evaluations
	In-training exam
	Multisource feedback
	Scholarly activity
Curriculum Mapping	
Notes or Resources	 Curran, Megan L., Kristen Hayward, and Jay Mehta. 2020. "Online Resources for Enhancing Clinical Knowledge and Skills." <i>Rheumatic Diseases Clinics of North America</i> 46(1): 37–60. doi: 10.1016/j.rdc.2019.09.011.
	 Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge, Elizabeth D. Mellins. 2021. <i>Textbook of Pediatric Rheumatology</i>. 8th ed. Saunders Elsevier Publishing.

Medical Knowledge 2: Basic Science of Rheumatic Conditions Overall Intent: To demonstrate and apply broad and deep basic science knowledge of rheumatic conditions

Examples
 Describes the basic anatomy and function of lymph nodes
• Understands and describes the major components of innate and adaptive immune system
 Describes the role of innate and adaptive immunity in the pathogenesis of a
rheumatologic diagnosis
 Describes the association between spondyloarthropathies and HLA-B27
 Describes the anatomy and function of a joint
• Describes the importance of a second signal for T-cell stimulation and how blocking co-
stimulation is a mechanism of action of a rheumatic medication
 Discusses with attending sending a genetic analysis for NLRP3 gene mutation in a child
with suspected cryopyrin-associated periodic syndrome
• Recognizes the need to assess for hypogammaglobulinemia in a patient receiving a B-
cell-depleting agent and when immunoglobulin replacement therapy would be indicated
Understands the immunologic consequences of rheumatic therapies and anticipates
possible need for Pneumocystis jirovecii pneumonia (PJP) prophylaxis
Uses recent literature on new autoinflammatory diseases to diagnose a patient
Obtains cytokine levels based on recent literature to assess for flare versus macrophage
activation syndrome in a patient with systemic JIA
Assessment of case presentations and journal club
Direct observation
 Faculty member evaluations
In-training exam
• OSCE
Scholarly activity
Abbas, Abdul K., Andrew H. Lichtman, and Shiv Pillai. 2019. Basic Immunology:
Functions and Disorders of the Immune System. 6th ed. Elsevier Publishing.
American Board of Pediatrics. "Pediatric Rheumatology Content Outline."
https://www.abp.org/sites/public/files/pdf/content-outline-rheum-updated.pdf. Accessed
2022.

 ACR. "Core Curriculum Outline for Rheumatology Fellowship Programs." <u>https://www.rheumatology.org/Portals/0/Files/Core-Curriculum-Outline.pdf</u>. Accessed 2020. ACR. "Rheum4Science Modules." <u>https://www.rheumatology.org/Learning- Center/Educational-Activities/Rheum4Science</u>. Accessed 2021. Janeway, Charles A. Jr., Paul Travers, Mark Walpor, and Mark J. Sclomchik. 2001. <i>Immunobiology: The Immune System in Health and Disease</i>. 5th ed. New York: Garland Science. <u>https://www.ncbi.nlm.nih.gov/books/NBK10757/</u>. Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge,
Elizabeth D. Mellins. 2021. Textbook of Pediatric Rheumatology. 8th ed. Saunders
Elsevier Publishing.

Medical Knowledge 3: Knowledge of Diagnostic Testing Overall Intent: To demonstrate and apply broad and thorough knowledge of diagnostic testing in patients with suspected rheumatic conditions

conditions	
Milestones	Examples
Level 1 Identifies common diagnostic testing and indications for patients being evaluated for rheumatic conditions	 Identifies that an ANA should be sent when a patient with a malar rash and arthritis presents to clinic
Level 2 Explains the rationale, risks, and benefits for common diagnostic testing in patients being evaluated for rheumatic conditions	 Understands the utility of obtaining HLA-B27 testing in the context of inflammatory back pain, but recognizes that this test is not specific
Level 3 Integrates value and test characteristics into diagnostic strategies in patients with rheumatic conditions	 Compares and contrasts the value and test characteristics of muscle biopsy versus imaging methods in a patient with suspected juvenile dermatomyositis Recognizes the clinical utility of autoantibody testing in a patient with a positive ANA and no signs or symptoms of lupus on exam
Level 4 Integrates and reconciles information, including non-specific and/or conflicting diagnostic test results, to form a cohesive evaluation	 Confirms a diagnosis of lupus in a patient with hypocomplementemia, positive ANA, positive dsDNA, leukopenia, and MPO antibody after a renal biopsy demonstrates lupus nephritis rather than pauci-immune glomerulonephritis
Level 5 <i>Is identified as an expert in testing strategies and in the selection and interpretation of complex, new, or emerging tests</i>	 Participates in an international consensus workgroup to determine best practices for use of genetic testing in suspected autoinflammatory diseases
Assessment Models or Tools	Assessment of case presentations
	 Direct observation Faculty member evaluations
	• In-training exam
	Multisource feedback
	• OSCE
	Scholarly activity
Curriculum Mapping	•
Notes or Resources	 ACR. "Core Curriculum Outline for Rheumatology Fellowship Programs." <u>https://www.rheumatology.org/Portals/0/Files/Core-Curriculum-Outline.pdf</u>. Accessed 2020. Choosing Wisely. "Choosing Wisely: When to Question Tests, Procedures or Treatment for Rheumatologic Diseases." <u>https://www.choosingwisely.org/choosing-wisely-when-to-</u>
	guestion-tests-procedures-or-treatment-for-rheumatologic-diseases/. Accessed 2019.

Curran, Megan L., Kristen Hayward, and Jay Mehta. 2020. "Online Resources for
Enhancing Clinical Knowledge and Skills." Rheumatic Diseases Clinics of North America
46(1): 37–60. doi: 10.1016/j.rdc.2019.09.011.
• Petty, Ross E., Ronald M. Laxer, Carol B. Lindsley, Lucy Wedderburn, Robert Fuhlbrigge,
Elizabeth D. Mellins. 2021. Textbook of Pediatric Rheumatology. 8th ed. Saunders
Elsevier Publishing.

Systems-Based Practice 1: Patient Safety Overall Intent: To engage in the analysis and management of patient safety events, including relevant communication with patients, patients' families, and health care professionals	
Milestones	Examples
Level 1 Demonstrates knowledge of common patient safety events	 Lists medication dosing errors or incorrect allergies included in the system as common patient safety events
Demonstrates knowledge of how to report patient safety events	 Lists "patient safety reporting system" or "patient safety hotline" as ways to report safety events
Level 2 Identifies system factors that lead to patient safety events	 Identifies an outdated weight in the electronic health record (EHR) as the cause of a dosing error
	 Identifies that the EHR has a maximum dose/duration for a steroid that typically goes beyond that dose/duration
	 Identifies that stress dose steroids were not given to a patient because the patient was not identified in EHR as taking long-term steroids or at risk for adrenal insufficiency
Reports patient safety events through institutional reporting systems (simulated or actual)	 Reports dosing using the appropriate reporting mechanism
Level 3 Participates in analysis of patient safety events (simulated or actual)	 Participates in department morbidity and mortality presentations Participates in root cause analyses (mock or actual)
Participates in disclosure of patient safety events to patients and families (simulated or actual)	• With the support of an attending or risk management team member, participates in the disclosure of an injection into the incorrect joint to a patient's caregiver
Level 4 Conducts analysis of patient safety events and offers error prevention strategies (simulated or actual)	• Leads a simulated or actual root cause analysis related to an injection into the wrong joint and develops action plan that includes signs to remind fellows to properly use marking, ultrasound, image guidance, and time out to prevent future errors
Discloses patient safety events to patients and families (simulated or actual)	 Following consultation with risk management and other team members, independently discloses a joint injection error to a patient's family
Level 5 Actively engages teams and processes to modify systems to prevent patient safety events	 Leads a multidisciplinary team to develop order sets to prevent errors with ordering diagnostic tests

Supplemental Guide for Pediatric Rheumatology

Role models or mentors others in the disclosure of patient safety events	 Conducts a simulation demonstrating techniques and approaches for disclosing patient safety events Teaches a course during fellowship orientation about the fellow's role in prevention and disclosure of patient safety events
Assessment Models or Tools	 Case-based discussion Direct observation E-module multiple choice tests Guided reflection Medical record (chart) audit Multisource feedback Portfolio Simulation
Curriculum Mapping	
Notes or Resources	 American Board of Pediatrics (ABP). "Entrustable Professional Activities for Subspecialties: Rheumatology." <u>https://www.abp.org/content/entrustable-professional-activities-subspecialties</u>. Accessed 2021. ABP. "EPA 14 for General Pediatrics." <u>https://www.abp.org/sites/public/files/pdf/gen_peds_epa_14.pdf</u>. Accessed 2021. Guralnick, Susan, Stephen Ludwig, and Robert Englander. 2014. "Domain of Competence: Systems-Based Practice." <i>Academic Pediatrics</i>. 14(2 Suppl): S70-S79. <u>https://doi.org/10.1016/j.acap.2013.11.015</u>. Institute for Healthcare Improvement. <u>http://www.ihi.org/Pages/default.aspx</u>. Accessed 2020. Singh, Ranjit, Bruce Naughton, John S. Taylor, Marlon R. Koenigsberg, Diana R. Anderson, Linda L. McCausland, Robert G. Wahler, Amanda Robinson, and Gurdev Singh. 2005. "A Comprehensive Collaborative Patient Safety Residency Curriculum to Address the ACGME Core Competencies." <i>Medical Education</i> 39(12): 1195-204. DOI: <u>10.1111/j.1365-2929.2005.02333.x</u>.

Systems-Based Practice 2: Quality Improvement Overall Intent: To understand and implement quality improvement methodologies to improve patient care	
Milestones	Examples
Level 1 Demonstrates knowledge of basic	 Describes fishbone diagram
quality improvement methodologies and metrics	 Describes components of a "Plan-Do-Study-Act" cycle
Level 2 Describes local quality improvement initiatives (e.g., community vaccination rate, infection rate, smoking cessation)	 Describes clinic initiatives to improve adherence to pneumococcal immunization guidelines for immunosuppressed patients
Level 3 Participates in local quality improvement initiatives	 Participates in an ongoing interdisciplinary project to improve medication reconciliation Collaborates on a project to improve adherence to recommended frequency of uveitis screening examinations
Level 4 <i>Demonstrates the skills required to identify, develop, implement, and analyze a quality improvement project</i>	 Identifies that a large proportion of immunosuppressed rheumatology patients are under- immunized for pneumococcal disease based on EHR review; develops and implements a quality improvement project to improve vaccination rates within a practice site, that includes engaging the care team, articulating a broad goal, developing a SMART (Specific, Measurable, Attainable, Realistic, Time-bound) goal, collecting and analyzing data, and monitoring progress and challenges Considers team bias and social determinants of health in patient population when developing a quality improvement project
Level 5 Creates, implements, and assesses	 Initiates and completes a quality improvement project in collaboration with adolescent
quality improvement initiatives at the institutional	medicine practitioners to improve teratogenic medication counseling throughout the
or community level	hospital and shares results through a formal hospital-wide presentation
Assessment Models or Tools	Direct observation
	E-module multiple choice test
	Poster or other presentation
Curriculum Mapping	•
Notes or Resources	 American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." <u>https://www.abp.org/content/entrustable-professional-activities-subspecialties</u>. Accessed 2022. Guralnick, Susan, Emily Fondahn, Alpesh Amin, and Edward A. Bittner. 2021. "Systems-Based Practice: Time to Finally Adopt the Orphan Competency." <i>Journal of Graduate Medical Education</i> 13(2 Suppl): 96-101. doi: 10.4300/JGME-D-20-00839.1. Epub 2021 Apr 23. PMID: 33936541; PMCID: PMC8078067. Institute for Healthcare Improvement. <u>http://www.ihi.org/Pages/default.aspx</u>. Accessed 2020. Institution-wide curriculum

Murtagh Kurowski, Eileen, Amanda C. Schondelmeyer, Courtney Brown, Christopher E.
Dandoy, Samuel J. Hanke, and Heather L. Tubbs Cooley. 2015. "A Practical Guide to
Conducting Quality Improvement in the Health Care Setting." Current Treatment Options
in Pediatrics. 1:380-392. https://doi.org/10.1007/s40746-015-0027-3.

Systems-Based Practice 3: System Navigation for Patient-Centered Care – Coordination of Care

Overall Intent: To effectively navigate the health care system, including the interdisciplinary team and other care practitioners; to adapt care to a specific patient population to ensure high-quality patient outcomes

Milestones	Examples
Level 1 Lists the various interprofessional	 Identifies the team members and roles as part of the team for a patient with lupus,
individuals involved in the patient's care	including pediatric rheumatologist, pediatric nephrologist, clinic nurses, and social worker
coordination	 Identifies the roles of the members of the medical home team for a complex care patient
Level 2 Coordinates care of patients in routine	 Coordinates same-day outpatient follow up with rheumatology and pulmonology, as well
clinical situations, incorporating interprofessional	as pulmonary function testing, for a patient newly diagnosed with vasculitis who lives eight
teams with consideration of patient and family	hours from the hospital
needs	Helps to coordinate injection teaching by clinic nurse for a newly diagnosed patient with
	JIA starting methotrexate
	 Identifies access to care and insurance coverage as social determinants of health
Level 3 Coordinates care of patients in complex	• Arranges urgent social work evaluation for a patient seen in clinic for lupus follow up who
clinical situations, effectively utilizing the roles of	reports active suicidal ideation and asks clinic nurse to escort the patient and caregivers
interprofessional teams, and incorporating	to the emergency department
patient and family needs and goals	 Works to coordinate with social worker, school staff, and caregiver to obtain
	accommodations for a patient returning to school after a prolonged hospitalization
Level 4 Coordinates interprofessional, patient-	 Calls nephrologist to arrange urgent referral for a non-English-speaking family whose
centered care among different disciplines and	daughter has lupus with a sharp rise in serum creatinine and urine protein/creatinine ratio,
specialties, actively assisting families in	and contacts family through interpreter services to discuss the plan
navigating the health care system	 Recognizes the need for and coordinates a multidisciplinary team/family meeting to
	include appropriate subspecialists, physical therapist/occupational therapist, child life,
	mental health resources, chaplain services, the primary care physician, etc.
Level 5 Coaches others in interprofessional,	 Leads a discussion in new fellow orientation explaining roles of team members and
patient-centered care coordination	available resources, ensuring inclusion of discussion on health care disparities
Assessment Models or Tools	 Direct observation and entrustable professional activities
	Medical record (chart) audit
	Multisource feedback
	• OSCE
	Review of discharge planning documentation
Curriculum Mapping	•
Notes or Resources	American Academy of Pediatrics (AAP). "Medical Home Care Coordination Resources."
	https://www.aap.org/en/practice-management/medical-home/tools-and-resources-for-
	medical-home-implementation/medical-home-care-coordination-resources/. Accessed
	2020.

American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties:
Rheumatology." https://www.abp.org/content/entrustable-professional-activities-
subspecialties. Accessed 2022.

Systems-Based Practice 4: System Navigation for Patient-Centered Care – Transitions in Care

Overall Intent: To effectively navigate the health care delivery system during transitions of care to ensure high-quality patient outcomes

Milestones	Examples
Level 1 Uses a standard template for transitions of care/hand-offs	• Reads verbatim from a templated hand-off but lacks context when signing out a patient
Level 2 Adapts a standard template, recognizing key elements for safe and effective transitions of care/hand-offs in routine clinical situations	 Uses a standardized hand-off for a stable patient, consistently verbalizes a basic understanding of active problems, and provides basic contingency plans Discusses a discharge of a patient with lupus from the hospital with the primary care physician and provides a problem list, clinical course, and action items to be followed up as an outpatient
Level 3 Performs safe and effective transitions of care/hand-offs in complex clinical situations, and ensures closed-loop communication	 Uses a standardized hand-off when transferring a patient to the emergency department from clinic, with direct communication of clinical reasoning, problems warranting a higher level of care, and status of completed/planned interventions; solicits read-back and confirms/uses specific resources and timeline for transfer to occur Provides hand-off to resident team with clearly written instructions for patient requiring a scheduled admission for cyclophosphamide with bladder irrigation care
Level 4 Performs and advocates for safe and effective transitions of care/hand-offs within and across health care delivery systems, including transitions to adult care	 Seeks out colleagues proactively to follow up on test results that are expected to return during a vacation week; provides specific instructions and contingency plans Seeks out appropriate adult general and subspecialty practitioners to facilitate the transition of a 20-year-old patient with complex health care needs to adult care; ensures a thorough hand-off, including the patient's cultural preferences and social needs, to the identified new adult practitioners
Level 5 Coaches others in improving transitions of care within and across health care delivery systems to optimize patient outcomes	 Designs and implements standardized hand-off workshops for medical students prior to the start of their clinical rotations Develops and implements a process for rheumatology clinic to improve the transition from pediatrics to adult medicine
Assessment Models or Tools	 Direct observation Templated hand-off assessment checklist Multisource feedback OSCE/Simulation Review of sign-out tools, use and review of checklists
Curriculum Mapping	•
Notes or Resources	American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." <u>https://www.abp.org/content/entrustable-professional-activities-</u> <u>subspecialties</u> . Accessed 2022.

Got Transition. "Clinician Education and Resources."
https://www.gottransition.org/resources-and-research/clinician-education-resources.cfm.
Accessed 2020.
• I-PASS. "I-PASS Materials." https://www.ipassinstitute.com/hubfs/I-PASS-mnemonic.pdf.
Accessed 2022.
Matern, Lukas H., Jeanne M. Farnan, Kristen W. Hirsch, Melissa Cappaert, Ellen S.
Byrne, and Vineet M. Arora. 2018. "A Standardized Handoff Simulation Promotes
Recovery from Auditory Distractions in Resident Physicians." Simulation in Healthcare.
13(4): 233-238. DOI: 10.1097/SIH.000000000000322.
 Society for Adolescent Health and Medicine. "Transition to Adulthood for Youth with
Chronic Conditions and Special Health Care Needs." <i>Journal of Adolescent Health</i> 66(5):
P631-634. https://doi.org/10.1016/j.jadohealth.2020.02.006.
Starmer, Amy J., Nancy D. Spector, Rajendu Srivastava, Daniel C. West, Glenn
Rosenbluth, April D. Allen, Elizabeth L. Noble, et al. "Changes in Medical Errors after
Implementation of a Handoff Program." <i>New England Journal of Medicine</i> . 371:1803-
1812. DOI: 10.1056/NEJMsa1405556.
Wood, David L., Gregory S. Sawicki, M. David Miller, Carmen Smotherman, Katryne
Lukens-Bull, William C. Livingood, Maria Ferris, and Dale F. Kraemer. 2014. "The
Transition Readiness Assessment Questionnaire (TRAQ): Its Factor Structure, Reliability,
and Validity." <i>Academic Pediatrics</i> (4): 415–422.
https://doi.org/10.1016/j.acap.2014.03.008.

Systems-Based Practice 5: Population and Community Health

Overall Intent: To promote and improve health across communities and populations through patient care and advocacy, including public education and elimination of structural racism

	Evenuelee
Milestones	Examples
Level 1 Demonstrates awareness of population	 Identifies social determinants of health, such as poverty and structural racism
and community health needs and disparities	Identifies adverse childhood experiences
Level 2 Identifies specific population and	 Screens patients for adverse childhood experiences and acknowledges social
community health needs and disparities;	determinants of health
identifies local resources	• Discusses health disparities and identifies clinic and hospital resources, such as social
	workers and family navigators, to assess a patient's family's need
Level 3 Uses local resources effectively to meet	Refers patients to social work services as indicated
the needs and reduce health disparities of a	• Shares information about local resources and programs aimed at improving health
patient population and community	disparities with patients
Level 4 Adapts practice to provide for the needs	• Participates in an advocacy project to improve health care access for at-risk populations
of and reduce health disparities of a specific	• Creates a list of mental health resources for patients who screen positive for an adverse
population	childhood experience
	• Creates, uses, and disseminates a list of resources for patients who need psychosocial
	support services in the area
Level 5 Advocates at the local, regional, or	Attends American College of Rheumatology advocacy program and participates in
national level for populations and communities	longitudinal discussions with local, state, or national government policy makers to reduce
with health care disparities	health disparities in patients with rheumatic disease
,	Writes to legislators to improve access to care and medications for patients with
	rheumatic disease
Assessment Models or Tools	Analysis of process and outcomes measures based on social determinants of health and
	resultant disparities
	Direct observation
	Medical record (chart) audit
	Multisource feedback
	Reflection
Curriculum Mapping	•
Notes or Resources	• AAP. "Advocacy." https://services.aap.org/en/advocacy/. Accessed 2020.
	• ACR. "Advocating for Rheumatology." https://www.rheumatology.org/Advocacy.
	Accessed 2020.
	American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties:
	Rheumatology." https://www.abp.org/content/entrustable-professional-activities-
	subspecialties. Accessed 2022.
	• Arthritis Foundation. "Advocacy." https://www.arthritis.org/advocate. Accessed 2022.

 Blankenburg, Rebecca, Patricia Poitevien, Javier Gonzalez del Rey, Megan Aylor, John Frohna, Heather McPhillips, Linda Waggoner-Fountain, and Laura Degnon. 2020. "Dismantling Racism: Association of Pediatric Program Directors' Commitment to Action." <i>Academic Pediatrics</i>. 20(8): 1051-1053. doi: 10.1016/j.acap.2020.08.017. Centers for Disease Control and Prevention. "Fast Facts: Preventing Adverse Childhood
Experiences."
https://www.cdc.gov/violenceprevention/aces/fastfact.html?CDC_AA_refVal=https%3A%2 <u>F%2Fwww.cdc.gov%2Fviolenceprevention%2Facestudy%2Ffastfact.html</u> . Accessed 2020.
• CommonHealth ACTION. 2016. "Leveraging the Social Determinants to Build a Culture of
Health." https://healthequity.globalpolicysolutions.org/wp-
content/uploads/2016/12/RWJF_SDOH_Final_Report-002.pdf. Accessed 2020.
 DallaPiazza, Michelle, Mercedes Padilla-Register, Megana Dwarakanath, Elyon Obamedo, James Hill, and Maria L. Soto-Greene. 2018. "Exploring Racism and Health:
An Intensive Interactive Session for Medical Students." <i>MedEdPORTAL</i> . 14:10783.
https://doi.org/10.15766/mep_2374-8265.10783.
Johnson, Tiffani J. 2020. "Intersection of Bias, Structural Racism, and Social
Determinants with Health Care Inequities." <i>Pediatrics</i> . 146(2): e2020003657.
https://doi.org/10.1542/peds.2020-003657.
MedEdPORTAL. "Anti-Racism in Medicine Collection." <u>https://www.mededportal.org/anti-</u>
racism. Accessed 2020.
• Trent, Maria, Danielle G. Dooley, Jacqueline Dougé, Section on Adolescent Health,
Council on Community Pediatrics, Committee on Adolescence, Robert M. Cavanaugh, et al. 2019. "The Impact of Racism on Child and Adolescent Health." Pediatrics.
144(2):e20191765. <u>https://doi.org/10.1542/peds.2019-1765</u> .
144(2).020101100. <u>https://doi.org/10.1042/ped3.2019-1100</u> .

Systems-Based Practice 6: Physician Role in Health Care Systems

Overall Intent: To understand the physician's role in health systems science to optimize patient care delivery, including cost-conscious care

Milestones	Examples
Level 1 Engages with patients and other	• Considers elements such as cost, culture, and distance of travel for hospitalizing a patient
providers in discussions about cost-conscious	versus closely following as an outpatient
care and key components of the health care	• Articulates the impact of patients coming to continuity clinic for non-emergent acute visits
delivery system	instead of seeking care in the emergency department
	• Encourages patients to utilize their medical home for consistent and comprehensive care,
	including vaccines, laboratory monitoring, and contraception
	 Considers that insurance coverage, or lack of coverage, can affect prescription drug availability/cost for individual patients
	• Identifies that one's own implicit biases contribute to disparities and less-than-optimal care
Level 2 Identifies the relationships between the delivery system and cost-conscious care and	Considers the patient's prescription drug coverage when choosing a TNF inhibitor for treatment of juvenile arthritis
the impact on the patient care	• Ensures that a patient hospitalized with a lupus flare has a scheduled follow-up
	appointment at discharge
Level 3 Discusses the need for changes in	 Accepts an appropriate level of uncertainty when balancing cost-conscious care by not
clinical approaches based on evidence,	ordering an erythrocyte sedimentation rate when it will not change management
outcomes, and cost-effectiveness to improve care for patients and families	 Discusses benefits of and alternatives to pursuing MRI in the setting of non-inflammatory back pain in light of costs to patient's family and health system
	Adapts plan to minimize costs and provides appropriate care for uninsured patients by
	signing them up for patient assistance programs through the manufacturer
	 Considers health care disparities in pursuit of evidence-based care
Level 4 Advocates for the promotion of safe, quality, and high-value care	 Works collaboratively to identify additional services for a patient with lupus and cognitive dysfunction and limited resources
	 Uses multi-disciplinary clinics, telemedicine, and/or outreach clinics to reduce cost and time for patients
	• Creates a list of clinics where adolescents can obtain long-acting reversible contraception
Level 5 Coaches others to promote safe,	Raises awareness at a systems level to promote cost-conscious care by implementing
quality, and high-value care across health care	Choosing Wisely recommendations or developing a local evidence-based guideline
systems	 Leads team members in conversations around care gaps for LGBTQIA+ teens and
	creates team plans to provide comprehensive care in a clinic
	 Educates primary care colleagues on the judicious use of rheumatologic tests
Assessment Models or Tools	Direct observation
	Medical record (chart) audit
	Patient satisfaction data

	Review and guided reflection on costs accrued for individual patients or patient nonulations with a given diagnosis
Curriculum Mapping	
Curriculum Mapping Notes and Resources	 populations with a given diagnosis Agency for Healthcare Research and Quality (AHRQ). "Measuring the Quality of Physician Care." <u>https://www.ahrq.gov/talkingquality/measures/setting/physician/index.html</u> Accessed 2022. AAP. Practice Management. <u>https://www.aap.org/en/practice-management/</u>. Accessed 2022. AAP. Practice Management. <u>https://www.aap.org/en/practice-management/</u>. Accessed 2022. American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." <u>https://www.abp.org/content/entrustable-professional-activities- subspecialties</u>. Accessed 2022. American College of Physicians. "Newly Revised: Curriculum for Educators and Residents." <u>https://www.acponline.org/clinical-information/high-value-care/medical- educators-resources/newly-revised-curriculum-for-educators-and-residents-version-40. Accessed 2020.</u> Choosing Wisely. "American Academy of Pediatrics – Section on Rheumatology." <u>https://www.choosingwisely.org/societies/american-academy-of-pediatrics-section-on- rheumatology/</u>. Accessed 2022. The Commonwealth Fund. "State Health Data Center." <u>http://datacenter.commonwealthfund.org/? ga=2.110888517.1505146611.1495417431- 1811932185.1495417431#ind=1/sc=1</u>. Accessed 2020. Crow, Byron, Sami G. Tahhan, Curtis Lacy, Jule Grzankowski, and Juan N. Lessing.
	2020. "Things We Do for No Reason™: Routine Correction of Elevated INR and Thrombocytopenia Prior to Paracentesis in Patients with Cirrhosis." <i>Journal of Hospital</i>
	Medicine. 16(2): 102-104. https://doi.org/10.12788/jhm.3458.
	 Dzau, Victor J., Mark McClellan, Sheila Burke, Molly J. Coye, Thomas A. Daschle, Angela Diaz, William H. Frist, et al. 2017. "Vital Directions for Health and Health Care: Priorities from a National Academy of Medicine Initiative." <i>NAM Perspectives</i>. Discussion Paper, National Academy of Medicine, Washington, DC. https://doi.org/10.31478/201703e.

Practice-Based Learning and Improvement 1: Evidence-Based and Informed Practice

Overall Intent: To incorporate evidence and apply it to individual patients and patient populations

Milestones	Examples
Level 1 Develops an answerable clinical	 Identifies a question such as, "What is the appropriate treatment for this patient with new
question and demonstrates how to access	polyarticular arthritis?" but needs guidance to focus it into a searchable question
available evidence, with guidance	 Uses general medical resources such as a textbook, UpToDate, or DynaMed to search for
	answers
	 Accesses available evidence using unfiltered resources, retrieving a broad array of related information
Level 2 Independently articulates clinical	• Identifies a focused, answerable question: "Among patients with new polyarticular arthritis,
question and accesses available evidence	does initiation of early biologic therapy improve long-term clinical outcomes?"
	 Uses PubMed to search for the answer to a clinical question and appropriately filters results
Level 3 Locates and applies the evidence,	Obtains, appraises, and applies evidence to use biologic therapy to treat a patient with
integrated with patient preference, to the care of	polyarticular arthritis and fear of needles
patients	• Evaluates and considers potential bias in clinical tools that center around social identifiers
	such as race, gender, and body mass index (BMI)
Level 4 Critically appraises and applies	 Seeks out and applies evidence to the care of individual patients or populations to change
evidence, even in the face of uncertainty and	(or re-evaluate) their clinical practice
conflicting evidence to guide care tailored to the	• Elicits patient's prior experiences regarding diversity, equity, and inclusion in the health
individual patient	care system to start conversations about optimal management and patient preference
	• Explores, evaluates, and incorporates new resources into search strategies
	• Discusses with patients' families if alternative options to bridge steroid therapy may be
	reasonable, while considering patient preferences/needs for intravenous (IV) versus
Level E Casabaa atbara ta aritigally appraisa	subcutaneous (SQ) medication administration
Level 5 Coaches others to critically appraise	 Provides feedback to other fellows on their ability to formulate questions, search for the best available evidence, appraise evidence, and apply that information to the care of
and apply evidence for complex patients	patients
	 Role models and coaches others in creating efficient and effective search strategies to
	answer clinical questions
	• Participates in the development of an evidence-based clinical pathway in the EHR for new
	onset polyarticular arthritis
Assessment Models or Tools	Direct observation to inform milestones and entrustable professional activities
	 Presentation evaluation such as journal club or case presentations
	Research portfolio
Curriculum Mapping	

Notes or Resources	American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties:
	Rheumatology." https://www.abp.org/content/entrustable-professional-activities-
	subspecialties. Accessed 2022.
	 Duke University. "Evidence-Based Practice."
	https://guides.mclibrary.duke.edu/ebm/home. Accessed 2020.
	• Guyatt, Gordon, Drummond Rennie, Maureen O. Meade, and Deborah Cook. 2015.
	Users' Guides to the Medical Literature: A Manual for Evidence-Based Clinical Practice,
	3rd ed. USA: McGraw-Hill Education.
	https://jamaevidence.mhmedical.com/Book.aspx?bookId=847. Accessed 2020.
	• Onel Karen B., Daniel B. Horton, Daniel J. Lovell, Susan Shenoi, Carlos A. Cuello, Sheila
	T. Angeles-Han, Mara L. Becker, et al. 2022. "2021 American College of Rheumatology
	Guideline for the Treatment of Juvenile Idiopathic Arthritis: Therapeutic Approaches for
	Oligoarthritis, Temporomandibular Joint Arthritis, and Systemic Juvenile Idiopathic
	Arthritis." Arthritis and Rheumatology 74(4):553-569. doi: 10.1002/art.42037. PMID:
	35233993.
	 US National Library of Medicine. "PubMed® Online Training."
	https://www.nlm.nih.gov/bsd/disted/pubmedtutorial/cover.html. Accessed 2020.

Practice-Based Learning and Improvement 2: Reflective Practice and Commitment to Personal Growth Overall Intent: To continuously improve patient care based on self-evaluation and lifelong learning

Milestones	Examples
Level 1 Participates in feedback sessions	Attends scheduled feedback sessions
Develops personal and professional goals, with assistance	 Develops a plan with faculty members to assess how often they counsel patients on teratogenic medications on pregnancy risk and screened for pregnancy Acknowledges own implicit/explicit biases
Level 2 Demonstrates openness to feedback and performance data	 Acknowledges concerns about timely note completion and works with clinic preceptor to develop methods for improvement
Designs a learning plan based on established goals, feedback, and performance data, with assistance	 Develops a plan on how to improve counselling and screening of patients on teratogenic medications after an unplanned pregnancy in a patient on teratogenic medications Devises a plan to explore biases and how they impact patient care
Level 3 Seeks and incorporates feedback and performance data episodically	 Requests feedback from supervisor and patients about counseling on pregnancy risk and screening for pregnancy for patients on teratogenic medications
Designs and implements a learning plan by analyzing and reflecting on the factors which	 Identifies challenges in performing diagnostic musculoskeletal ultrasound and arranges to spend more time with a certified practitioner to improve skills
contribute to gap(s) between performance expectations and actual performance	 Recognizes own implicit biases that affect care for adolescents with high-risk sexual behavior and takes steps to mitigate bias
Level 4 Seeks and incorporates feedback and performance data consistently	 Initiates a quarterly chart audit to ensure appropriate counseling on pregnancy risk and screening for pregnancy in patients on teratogenic medications
Adapts a learning plan using long-term professional goals, self-reflection, and	 Adapts learning plan to improve knowledge of pregnancy counseling and screening based on personal reflection, feedback, and patient data
performance data to measure its effectiveness	 Seeks out conferences to learn about anti-racism and bystander culture
Level 5 Role models and coaches others in seeking and incorporating feedback and performance data	 Leads a clinic discussion on opportunities to improve pregnancy counseling and screening for all patients on teratogenic medications who are cared for by the clinic
Demonstrates continuous self-reflection and coaching of others on reflective practice	 Meets with learners to review practice habits and develop their learning goals
Assessment Models or Tools	Direct observation
	Medical record (chart) audit
	Review of learning plan

Curriculum Mapping	
Notes or Resources	 American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." https://www.abp.org/content/entrustable-professional-activities- subspecialties. Accessed 2022. Burke, Anne E., Bradley Benson, Robert Englander, Carol Carraccio, and Patricia J. Hicks. 2014. "Domain of Competence: Practice-Based Learning and Improvement." <i>Academic Pediatrics</i> 14(2): S38-S54. DOI: https://doi.org/10.1016/j.acap.2013.11.018. Lockspeiser, Tai M., Su-Ting T. Li, Ann E. Burke, Adam A. Rosenberg, Alston E. Dunbar 3rd, Kimberly A. Gifford, Gregory H. Gorman, et al. 2016. "In Pursuit of Meaningful Use of Learning Goals in Residency: A Qualitative Study of Pediatric Residents." <i>Academic Medicine</i> 91(6): 839-846. DOI: 10.1097/ACM.000000000001015. Lockspeiser, Tai M., Patricia A. Schmitter, J. Lindsey Lane, Janice L. Hanson, Adam A. Rosenberg, and Yoon Soo Park. 2013. "Assessing Residents' Written Learning Goals and Goal Writing Skill: Validity Evidence for the Learning Goal Scoring Rubric." <i>Academic Medicine</i> 88(10): 1558-1563. DOI: 10.1097/ACM.0b013e3182a352e6.

Professionalism 1: Professional Behavior Overall Intent: To demonstrate ethical and professional behaviors and promote these behaviors in others and to use appropriate resources		
to manage professional dilemmas		
Milestones	Examples	
Level 1 Identifies expected professional behaviors and potential triggers for lapses	 Asks an attending for feedback on interactions with a challenging caregiver 	
Identifies the value and role of pediatric rheumatology as a vocation/career	 Identifies the role of a pediatric rheumatologist in the multidisciplinary evaluation of a patient with fever of unknown origin 	
Level 2 Demonstrates professional behavior with occasional lapses	 Identifies that being late to clinic is a lapse in professionalism, and immediately apologizes to peers, attendings, and patients upon arrival 	
Demonstrates accountability for patient care as a pediatric rheumatologist, with guidance	 Completes a patient's school medication permission form in a timely manner 	
Level 3 Maintains professional behavior in increasingly complex or stressful situations	 Demonstrates caring and compassionate behaviors with patients, patients' families, colleagues, and staff members Remains patient and kind even when navigating a challenging clinic visit after a week of call 	
Fully engages in patient care and holds oneself accountable	 Advocates for an individual patient's needs in a humanistic and professional manner regarding home care, medication approval, and need for care by another subspecialist 	
Level 4 Recognizes situations that may trigger professionalism lapses and intervenes to	 Recognizes when staff or colleagues are busy and offers support outside usual clinical role 	
prevent lapses in self and others	 Models respect and compassion for patients and promotes the same in colleagues by actively identifying positive professional behavior 	
Exhibits a sense of duty to patient care and professional responsibilities	 Speaks up in the moment when observing racist/sexist behavior within the health care team and uses reporting mechanisms to address it 	
Level 5 Models professional behavior and coaches others when their behavior fails to meet professional expectations	 Discusses the need to be on time with a student learner who continues to be late, making a plan together to address the underlying issues of why the learner is late 	
Extends the role of the pediatric rheumatologist beyond the care of patients by engaging with the community, specialty, and medical profession as a whole	 Advocates for process improvement to help a cohort of patients, takes on larger projects to remedy a system issue that is affecting patients, and sees the opportunity to improve care as a responsibility Develops education and/or modules on microaggressions and bias 	
Assessment Models or Tools	Direct observation	

	Global evaluation
	Multisource feedback
	Oral or written self-reflection
	Simulation
Curriculum Mapping	
	Poley are recoursed that define prefersionalism and eack to feeus it on what key
Notes or Resources	 Below are resources that define professionalism and seek to focus it on what key knowledge, skills, and attitudes are required to ensure public trust and promote integrity within the profession. It is important to note a historical context in which the informal and formal assessment of "professionalism" has extended beyond these ideals to negatively impact the careers of women, LGBTQIA+ people, and underrepresented minorities in medicine. Explicitly, examples of this have included the way in which women, marginalized learners, and LGBTQIA+ learners have been targeted for certain forms of self-expression of racial, ethnic, or gender identity. The assessment of professionalism should seek to be anti-racist and eliminate all forms of bias. AbdelHameid, Duaa. 2020. "Professionalism 101 for Black Physicians." <i>New England Journal of Medicine</i>. 383(5): e34. doi:10.1056/NEJMpv2022773. AAP. "Residency Curriculum: Mental Health Education Resources." https://www.aap.org/en-us/advocacy-and-policy/aap-health-initiatives/Mental-Health/Pages/Residency-Curriculum.aspx. Accessed 2020. American Board of Internal Medicine. ACP-ASIM Foundation, European Federation of Internal Medicine. 2007. "Medical Professionalism in the New Millennium: A Physician Charter." <i>Annals of Internal Medicine</i>. 136:243-246. http://abimfoundation.org/wp-content/uploads/2015/12/Medical-Professionalism-in-the-New-Millenium-A-Physician-Charter.get">https://www.abp.org/content/encical-Professionalism.. Accessed 2020. American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." https://www.abp.org/content/medical-professionalism." https://www.abp.org/content/medical-professionalism. Accessed 2020. American Board of Pediatrics. "Furtustable Prof

Alpha Omega Alpha Medical Society. https://www.alphaomegaalpha.org/wp-
content/uploads/2022/01/Monograph2018.pdf. ISBN: 978-1-5323-6516-4.
• Domen, Ronald E., Kristen Johnson, Richard Michael Conran, Robert D. Hoffman, Miriam
D. Post, Jacob J. Steinberg, Mark D. Brissette, et al. 2016. "Professionalism in Pathology:
A Case-Based Approach as a Potential Educational Tool." Archives of Pathology and
Laboratory Medicine 141: 215-219. https://doi.org/10.5858/arpa.2016-0217-CP.
• Levinson, Wendy, Shiphra Ginsburg, Frederic W. Hafferty, and Catherine R. Lucey. 2014.
Understanding Medical Professionalism. New York, NY: McGraw-Hill Education.
https://accessmedicine.mhmedical.com/book.aspx?bookID=1058.
• Osseo-Asare, Aba, Lilanthi Balasuriya, Stephen J. Huot, et al. 2018. "Minority Resident
Physicians' Views on the Role of Race/Ethnicity in Their Training Experiences in the
Workplace." JAMA Network Open. 1(5): e182723.
doi:10.1001/jamanetworkopen.2018.2723.
• Paul, Dereck W. Jr., Kelly R. Knight, Andre Campbell, and Louise Aronson. 2020. "Beyond
a Moment - Reckoning with Our History and Embracing Antiracism in Medicine." New
England Journal of Medicine. 383: 1404-1406. doi:10.1056/NEJMp2021812.
https://www.nejm.org/doi/full/10.1056/NEJMp2021812.

Professionalism 2: Ethical Principles Overall Intent: To recognize and address or resolve common and complex ethical dilemmas or situations

Milestones	Examples
Level 1 Demonstrates knowledge of the ethical principles underlying informed consent, surrogate decision making, advance directives, confidentiality, error disclosure, stewardship of limited resources, and related topics	 Identifies ethical principles involved in obtaining informed consent
Level 2 Applies ethical principles in common situations	 Articulates how the principle of "do no harm" applies to a patient who may not need a joint injection even though it could provide a learning opportunity
Level 3 Analyzes complex situations using ethical principles to address conflict/controversy; seeks help when needed to manage and resolve complex ethical situations Level 4 Manages and seeks to resolve ethical dilemmas using appropriate resources (e.g., ethics consultations, literature review, risk management/legal consultation)	 Offers treatment options for an acutely ill patient, taking into account the patient's cultural preferences and values, while minimizing bias, recognizing one's own limitations, and consistently honoring the patient's and family's choices Recognizes the need to involve social work in complex social and ethical situations Uses ethics resources to discuss end-of-life care of a child with rheumatic disease in the intensive care unit with a poor prognosis Uses institutional resources, including social work and risk management, when a parent or patient becomes agitated and aggressive during a clinic visit Engages the ethics committee when the caregiver declines immunosuppressive treatment in favor of dietary changes in the setting of aggressive anti-cyclic citrullinated peptide (anti-CCP) positive JIA Recognizes that prior experiences of racism for the patient and caregiver influence their trust; consequently, is willing to defer discussion of most complex issues to the practitioner whom the family trusts more, rather than assuming a hierarchical structure
Level 5 Called upon by others to consult in cases of complex ethical dilemmas; identifies and seeks to address system-level factors that induce or exacerbate	Participates in the ethics consult service, providing guidance for complex cases
Assessment Models or Tools	 Direct observation Global evaluation Multisource feedback Oral or written self-reflection Simulation
Curriculum Mapping	

Notes or Resources	American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties:
	Rheumatology." https://www.abp.org/content/entrustable-professional-activities-
	subspecialties. Accessed 2022.
	American Medical Association. "Ethics." <u>https://www.ama-assn.org/delivering-care/ama-</u>
	code-medical-ethics. Accessed 2020.
	• Bynny, Richard L., Douglas S. Paauw, Maxine Papadakis, and Sheryl Pfeil. 2017. <i>Medical</i>
	Professionalism Best Practices: Professionalism in the Modern Era. Menlo Park, CA:
	Alpha Omega Alpha Medical Society. https://www.alphaomegaalpha.org/wp-
	content/uploads/2022/01/Monograph2018.pdf. ISBN: 978-1-5323-6516-4.
	• Domen, Ronald E., Kristen Johnson, Richard Michael Conran, Robert D. Hoffman, Miriam
	D. Post, Jacob J. Steinberg, Mark D. Brissette, et al. 2016. "Professionalism in Pathology:
	A Case-Based Approach as a Potential Educational Tool." Archives of Pathology and
	Laboratory Medicine 141: 215-219. <u>https://doi.org/10.5858/arpa.2016-0217-CP</u> .
	• Levinson, Wendy, Shiphra Ginsburg, Frederic W. Hafferty, and Catherine R. Lucey. 2014.
	Understanding Medical Professionalism. New York, NY: McGraw-Hill Education.
	https://accessmedicine.mhmedical.com/book.aspx?bookID=1058.

Professionalism 3: Accountability/Conscientiousness Overall Intent: To take responsibility for one's own actions and their impact on patients and other members of the health care team	
Milestones	Examples
Level 1 Performs tasks and responsibilities, with prompting	 Responds to reminders from program administrator to complete work hour and procedure logs Changes habits to meet the minimum attendance requirement after being informed by the program director that too many conferences have been missed Completes patient care tasks, including callbacks, consultations, and orders, after prompting from a supervisor
Level 2 Performs tasks and responsibilities in a timely manner in routine situations	 Completes administrative tasks, including licensing requirements and applying for intraining exam by specified due date Completes routine patient care tasks, including lab result follow up, chart completion, and returning patient messages/calls, as assigned Answers pages and emails promptly even when working remotely, with rare need for reminders Monitors time commitments responsibly to ensure work hours are not violated
Level 3 Performs tasks and responsibilities in a thorough and timely manner in complex or stressful situations	 Triages tasks appropriately with multiple competing demands including care of an acutely ill patient Seeks appropriate guidance from attending for complex situations Seeks appropriate support from staff to manage complex clinical situations
Level 4 Coaches others to ensure tasks and responsibilities are completed in a thorough and timely manner in complex or stressful situations Level 5 Creates strategies to enhance others' ability to efficiently complete tasks and responsibilities	 Gives tips on task prioritization Aids learners in difficult, complex patient care situations Supports patient care team members in caring for rheumatologic patients Meets with multidisciplinary team of nurses, social workers, and case managers to streamline patient discharges Meets with staff to educate about medication counseling and triage calls
Assessment Models or Tools	 Compliance with deadlines and timelines Direct observation Global evaluations Multisource feedback Self-evaluations and reflective tools Simulation
Curriculum Mapping Notes or Resources	American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." <u>https://www.abp.org/content/entrustable-professional-activities-</u> <u>subspecialties</u> . Accessed 2022.

Code of conduct from fellow/resident institutional manual
• Expectations of fellowship program regarding accountability and professionalism

Professionalism 4: Well-Being Overall Intent: To identify resources to manage and improve well-being	
Milestones	Examples
Level 1 Recognizes the importance of addressing personal and professional well-being	 Acknowledges how individual response to participating in giving bad news, such as a diagnosis of severe organ-threatening disease, impacts well-being and may impact the approach to patients seen later the same day Discusses the importance of having a mentorship team Recognizes that personal stress may require a schedule change
Level 2 Describes institutional resources that are meant to promote well-being	 Identifies well-being resources such as meditation apps and mental health resources available through the program and institution Meets with program director to discuss parental leave options when expecting a child
Level 3 Recognizes institutional and personal factors that impact well-being	 Identifies that a busy clinical service may be stressful and impact well-being Identifies that working during a pandemic is unusually stressful personally and professionally Describes the tension between professional and personal responsibilities
Level 4 Describes interactions between institutional and personal factors that impact well-being	 Recognizes that the current continuity clinic schedule will not allow time for a breastfeeding mother to pump and advocates for time within that clinic schedule to accommodate that need Discusses a plan to mitigate the tension between a busy schedule and time with family Recognizes how microaggressions from coworkers and/or faculty members are impacting performance or engagement in patient care Recognizes how implicit bias can impact professional interactions and patient care
Level 5 Coaches and supports colleagues to optimize well-being at the team, program, or institutional level	 Participates in a clinician well-being committee Leads a team debrief after a stressful, busy service week; shares personal impact of stressors on service and plans to decompress Develops an affinity group to provide support for self and others to explore impact of microaggressions and biases Recognizes social determinants of health and family stressors, providing resources to improve family well-being
Assessment Models or Tools	 Direct observation Group interview or discussions for team activities Individual interview Self-assessment and personal learning plan
Curriculum Mapping	
Notes or Resources	• This subcompetency is not intended to evaluate a fellow's well-being, but to ensure each fellow has the fundamental knowledge of factors that impact well-being, the mechanisms

 by which those factors impact well-being, and available resources and tools to improve well-being. Accreditation Council for Graduate Medical Education. "Well-Being Tools and Resources." https://dl.acgme.org/pages/well-being-tools-resources. Accessed 2022. American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." https://www.abp.org/content/entrustable-professional-activities-subspecialties. Accessed 2022. American Board of Pediatrics. "Roadmap to Resilience, Emotional, and Mental Health." https://www.abp.org/foundation/roadmap. Accessed 2022. Hicks, Patricia J., Daniel Schumacher, Susan Guralnick, Carol Carraccio, and Ann E. Burke. 2014. "Domain of Competence: Personal and Professional Development." https://academic.pediatrics.14(2 Suppl): S80-97. https://doi.org/10.1016/j.acap.2013.11.017.
Local resources, including employee assistance programs

Interpersonal and Communication Skills 1: Patient- and Family-Centered Communication Overall Intent: To establish a therapeutic relationship with patients and caregivers, tailor communication to their needs, and effectively navigate difficult/sensitive conversations	
Milestones	Examples
Level 1 Demonstrates respect and attempts to establish rapport	 Introduces self and faculty member, identifies patient and others in the room, and engages all parties in health care discussion Interacts with the patient in a developmentally appropriate manner in an effort to set the patient at ease
Attempts to adjust communication strategies based upon patient/family expectations	 Identifies that a trained interpreter is needed for patients whose preferred language is not English
Level 2 Establishes a therapeutic relationship in straightforward encounters	 Prioritizes and sets an agenda based on patient, caregiver, and practitioner concerns at the beginning of the visit
Adjusts communication strategies as needed to mitigate barriers and meet patient/family expectations	 Uses patient's preferred pronouns when addressing patient Discusses the advantages of subcutaneous methotrexate over the oral route of administration while validating the patient's fear of needles, and offers support to address needle phobia
Level 3 Establishes a culturally competent and therapeutic relationship in most encounters	 Prioritizes and sets an agenda based on concerns of the patient, caregivers, and practitioner at the beginning of a visit with a child with multiple chronic medical problems Discusses sensitive topics including sexual activity, gender identity, and BMI while promoting trust, respect, and understanding
Communicates with sensitivity and compassion, elicits patient/family values, and acknowledges uncertainty and conflict	 Recognizes that mispronouncing a patient's name, especially one of a different ethnicity, might be experienced as a microaggression; apologizes to the patient and seeks to correct the mistake Acknowledges the patient's and caregivers' culturally informed view of illness and treatment, such as desire to incorporate complementary or alternative treatment methods
	 in the patient's care Discusses the uncertainties around response to treatment and long-term prognosis for a patient with newly diagnosed JIA
Level 4 Establishes a therapeutic relationship in straightforward and complex encounters, including those with ambiguity and/or conflict	 Discusses the diagnostic ambiguity of a patient's case presenting with diffuse lymphadenopathy while maintaining the patient's and caregivers' confidence in the physician Educates the patient and caregivers about a new diagnosis of amplified musculoskeletal
	pain while maintaining a therapeutic alliance

Uses shared decision making with patient/family to make a personalized care plan	 Continues to engage parents who refuse immunizations, addressing misinformation and reviewing risks/benefits to address these concerns in a manner that engages rather than alienates the family Engages family of a child with medical complexity along with other members of the multi-specialty care team in determining family wishes and expectations regarding pursuing invasive testing such as a brain biopsy
Level 5 Mentors others to develop positive therapeutic relationships	 Acts as a mentor for a junior resident disclosing bad news to a patient and the patient's family Presents a case of a patient/family with a challenging therapeutic relationship and how it
Models and coaches others in patient- and	was successfully resolved
family-centered communication	 Develops a learning module on patient- and family-centered communication, including navigating difficult conversations
Assessment Models or Tools	Direct observation
	• OSCE
	Standardized patients SPIKES meta-sel for delivering had never
Curriculum Mapping	SPIKES protocol for delivering bad news
Notes or Resources	American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties:
	 Rheumatology." <u>https://www.abp.org/content/entrustable-professional-activities-subspecialties</u>. Accessed 2022. Association of American Medical Colleges MedEdPORTAL. "Anti-Racism in Medicine Collection." <u>https://www.mededportal.org/anti-racism</u>. Accessed 2022. Baile, Walter F., Robert Buckman, Renato Lenzi, Gary Glober, Estela A. Beale, and Ardrzej P. Kudelka. 2000. "SPIKES - A Six-Step Protocol for Delivering Bad News: Application to the Patient with Cancer." <i>The Oncologist</i> 5(4): 302-11. doi: 10.1634/theoncologist.5-4-302. PMID: 10964998. Benson Bradley J. 2014. "Domain of Competence: Interpersonal and Communication Skills." <i>Academic Pediatrics</i> 14(2 Suppl): S55-S65. <u>https://doi.org/10.1016/j.acap.2013.11.016</u>. Accessed 2020. Laidlaw, Anita, and Jo Hart. 2011. "Communication Skills: An Essential Component of Medical Curricula. Part I: Assessment of Clinical Communication: AMEE Guide No. 51." <i>Medical Teacher</i> 33(1): 6-8. <u>https://doi.org/10.3109/0142159X.2011.531170</u>. Makoul, Gregory. 2001. "Essential Elements of Communication in Medical Encounters: the Kalamazoo Consensus Statement." <i>Academic Medicine</i> 76(4): 390-393. <u>https://journals.lww.com/academicmedicine/Fulltext/2001/04000/Essential Elements of Communication in Medical.21.aspx#pdf-link</u>.

Makoul, Gregory. 2001. "The SEGUE Framework for Teaching and Assessing
Communication Skills." Patient Education and Counseling 45(1): 23-34.
https://doi.org/10.1016/S0738-3991(01)00136-7.
National LGBTQIA+ Health and Education Center:
https://www.lgbtgiahealtheducation.org/.

Interpersonal and Communication Skills 2: Interprofessional and Team Communication Overall Intent: To communicate effectively with the health care team, including consultants	
Milestones	Examples
Level 1 Respectfully requests a consultation, with guidance	 Respectfully requests an infectious disease consult for a rheumatologic patient on immunosuppressive medications with fever, after discussing with the attending
Identifies the members of the interprofessional team	 Identifies the role of the pharmacist in determining the safety and drug interactions for a lupus patient receiving Cytoxan infusion
Level 2 Clearly and concisely requests consultation by communicating patient information	 Communicates with the primary care team to verify they have received and understand the consult recommendations Sends a message in the EHR to the dietician about a lupus nephritis patient to discuss
	renal diet
Participates within the interprofessional team	 Describes the history of an immunosuppressed rheumatologic patient who has new persistent fevers when requesting a consult from the infectious disease team Communicates to the social worker concerns about adherence with medical visits of a rheumatologic patient with active lupus nephritis
Level 3 Formulates a specific question for consultation and tailors communication strategy	 Seeks a consult with gastroenterology for a patient with abdominal pain and arthritis and asks about the need to evaluate for inflammatory bowel disease verses gastritis versus vasculitis
Uses bi-directional communication within the interprofessional team	 Contacts the inpatient team clinical care coordinator to arrange for delivery of a wheelchair to a dermatomyositis patient in rehabilitation
	 Responds to a query from the dietician, in a timely manner, regarding the need for high caloric formula to a rheumatologic patient with failure to thrive secondary to a high catabolic state
Level 4 Coordinates consultant recommendations to optimize patient care	 Initiates and leads a multidisciplinary meeting to develop shared care plan for a patient with central nervous system lupus and nephritis
Facilitates interprofessional team communication	 Leads the morning interprofessional huddle on the inpatient unit Explains the rationale and safety of treating lupus nephritis with cyclophosphamide when adequate intravenous hydration is provided along with mesna after a nursing colleague expresses hesitance to administer cyclophosphamide in a lupus patient with hematuria because of concern about hemorrhagic cystitis Raises concerns to attending physician regarding racial discrimination or microaggressions from a colleague as it pertains to the patient

Level 5 Maintains a collaborative relationship with referring providers that maximizes adherence to practice recommendations Coaches others in effective communication within the interprofessional team Assessment Models or Tools	 Initiates discussion about starting a multi-disciplinary clinic for lupus nephritis Collaborates and discusses appropriate role of diagnostics and therapeutics with other specialists in a multi-disciplinary clinic; models this behavior for residents Models how to provide constructive feedback to nursing team members about appropriate triaging of patient phone calls to rheumatology clinic Direct observation Global assessment Medical record (chart) audit Multi-source feedback Simulation
Curriculum Mapping	
Notes or Resources	 ACAPT. "NIPEC Assessment Resources and Tools." https://acapt.org/about/consortium/national-interprofessional-education-consortium- (nipec)/nipec-assessment-resources-and-tools. Accessed 2020. Dehon, Erin, Kimberly Simpson, David Fowler, Alan Jones. 2015. "Development of the Faculty 360." <i>MedEdPORTAL</i> 11:10174. http://doi.org/10.15766/mep_2374-8265.10174. Fay, David, Michael Mazzone, Linda Douglas, Bruce Ambuel. 2007. "A Validated, Behavior-Based Evaluation Instrument for Family Medicine Residents." <i>MedEdPORTAL</i>. 2007. https://www.mededportal.org/doi/10.15766/mep_2374-8265.622. Accessed 2020. François, José. 2011. "Tool to Assess the Quality of Consultation and Referral Request Letters in Family Medicine." <i>Canadian Family Physician</i> 57(5):574–575. https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3093595/. Accessed 2020. Green, Matt, Teresa Parrott, and Graham Cook. 2012. "Improving Your Communication Skills." <i>BMJ</i>. 344:e357. https://doi.org/10.1136/bmj.e357. Henry, Stephen G., Eric S. Holmboe, and Richard M. Frankel. 2013. "Evidence-Based Competencies for Improving Communication Skills in Graduate Medical Education: A Review with Suggestions for Implementation." <i>Medical Teacher</i>. 35(5):395-403. https://doi.org/10.3109/0142159X.2013.769677. Interprofessional Education Collaborative Expert Panel. 2011. "Core Competencies for Interprofessional Education Collaborative Expert Panel. 2011. "Core Competencies for Interprofessional Education Collaborative. https://www.aacom.org/docs/default- source/insideome/ccrpt05-10-11.pdf?sfvrsn=77937f97_2. Accessed 2020. Roth, Christine G., Karen W. Eldin, Vijayalakshmi Padmanabhan, and Ellen M. Freidman. 2019. "Twelve Tips for the Introduction of Emotional Intelligence in Medical Education." <i>Medical Teacher</i> 41(7): 1-4. https://doi.org/10.1080/0142159X.2018.1481499.

Interpersonal and Communication Skills 3: Communication within Health Care Systems Overall Intent: To effectively communicate using a variety of tools and methods	
Milestones	Examples
Level 1 Records accurate information in the patient record	 Identifies changes made to note after attending has revised it Documents preliminary medical decision making in the note as per discussion with attending in clinic Documents an accurate history and physical exam in a progress note Avoids errors in accuracy when using copy/paste/forward of notes
Identifies the importance of and responds to multiple forms of communication (e.g., in- person, electronic health record (EHR), telephone, email)	 Understands that communication with a patient's family should be through a secure patient portal or phone
Level 2 Records accurate and timely information in the patient record	 Provides organized and accurate documentation of medical decision making and limits extraneous information Completes clinical documentation by specified deadlines Avoids biased or stigmatized language in notes such as "poor historian"
Selects appropriate method of communication, with prompting	 Calls a patient/family about critical test results rather than sending a patient portal message after discussion with attending
Level 3 Concisely documents updated, prioritized, diagnostic and therapeutic reasoning in the patient record	 Documents complex clinical thinking and planning and is concise, but documentation may not contain contingency planning
Aligns type of communication with message to be delivered (e.g., direct and indirect) based on urgency and complexity	 Requests additional resources and contacts the immediate supervisor when a patient begins to decompensate Sends secure message to patient's cardiologist with non-urgent question rather than paging cardiologist on call
Level 4 Documents diagnostic and therapeutic reasoning, including anticipatory guidance	 Documents an assessment and plan that incorporates signs and symptoms, diagnostic studies, and relevant literature; discusses second-line treatment if the first-line treatment fails
Demonstrates exemplary written and verbal communication	 Communicates effectively and proactively with the primary care team regarding future needs of the patient, including vaccination guidance, birth control, and other preventive care measures

Level 5 Models and coaches others in documenting diagnostic and therapeutic reasoning	 Leads orientation for first-year fellows and creates an orientation packet reviewing appropriate chart documentation
Coaches others in written and verbal communication	 Designs note templates in the EHR for specific diseases such as Lupus that facilitate uniformity of documentation and effective communication among teams, departments, and institutions Leads a learner workgroup about optimizing written and verbal communication in a multi-disciplinary clinic
Assessment Models or Tools	 Direct observation Medical record (chart) audit Multisource feedback Simulation
Curriculum Mapping	
Notes or Resources	 American Board of Pediatrics. "Entrustable Professional Activities for Subspecialties: Rheumatology." <u>https://www.abp.org/content/entrustable-professional-activities-subspecialties</u>. Accessed 2022. Benson, Bradley J. 2014. "Domain of Competence: Interpersonal and Communication Skills." <i>Academic Pediatrics</i>. 14(2 Suppl): S55-S65. <u>https://doi.org/10.1016/j.acap.2013.11.016</u>. Accessed 2020. Bierman, Jennifer A., Kathryn Kinner Hufmeyer, David T. Liss, A. Charlotta Weaver, and Heather L. Heiman. 2017. "Promoting Responsible Electronic Documentation: Validity Evidence for a Checklist to Assess Progress Notes in the Electronic Health Record." <i>Teaching and Learning in Medicine</i>. 29(4): 420-432. <u>https://doi.org/10.1080/10401334.2017.1303385</u>. Haig, Kathleen M., Staci Sutton, and John Whittington. 2006. "SBAR: A Shared Mental Model for Improving Communications Between Clinicians." <i>Joint Commission Journal on Quality and Patient Safety</i>. 32(3):167-75. <u>https://doi.org/10.1016/s1553-7250(06)32022-3</u>. Starmer, Amy J., Nancy D. Spector, Rajendu Srivastava, April D. Allen, Christopher P. Landrigan, Theodore Sectish, and I-PASS Study Group. 2012. "I-Pass, a Mnemonic to Standardize Verbal Handoffs." <i>Pediatrics</i> 129.2:201-204. <u>https://doi.org/10.1542/peds.2011-2966</u>.

Supplemental Guide for Pediatric Rheumatology

To help programs transition to the new version of the Milestones, the ACGME has mapped the original Milestones 1.0 to the new Milestones 2.0. Indicated below are the subcompetencies that are similar between versions. These are not exact matches, but are areas that include similar elements. Not all subcompetencies map between versions. Inclusion or exclusion of any subcompetency does not change the educational value or impact on curriculum or assessment.

Milestones 1.0	Milestones 2.0
PC1: Provide transfer of care that ensures seamless transitions	SBP4: System Navigation for Patient-Centered Care – Transitions in Care
PC2: Make informed diagnostic and therapeutic decisions that result in optimal clinical judgement	PC1: Gathers an Essential and Accurate Pediatric Rheumatologic History PC2: Physical Examination
	PC3: Differential Diagnosis Development PC5: Therapeutics, Including Immunomodulatory Agents MK3: Knowledge of Diagnostic Testing
PC3: Develop and carry out management plans	PC4: Comprehensive Management Plan Development PC7: Provides Consultative Care ICS1: Patient- and Family-Centered Communication
PC4: Provide appropriate role modeling	PBLI2: Reflective Practice and Commitment to Personal Growth PC6: Procedures
MK1: Locate, appraise, and assimilate evidence from scientific studies related to their patients' health problems	MK1: Knowledge of Rheumatic Conditions MK2: Basic Science of Rheumatic Conditions PBLI1: Evidence Based and Informed Practice
SBP1: Work effectively in various health care delivery settings and systems relevant to their clinical specialty	SBP3: System Navigation for Patient Cantered Care – Coordination of Care SBP6: Physician Role in Health Care Systems
SBP2: Coordinate patient care within the health care system relevant to their clinical specialty	SBP3: System Navigation for Patient Centered Care – Coordination of Care SBP4: System Navigation for Patient-Centered Care – Transitions in Care SBP5: Population and Community Health ICS1: Patient- and Family-Centered Communications ICS2: Interprofessional and Team Communication
SBP3: Incorporate considerations of cost awareness and risk- benefit analysis in patient and/or population-based care as appropriate	SBP5: Population and Community Health SBP6: Physician Role in Health Care Systems

Supplemental Guide for Pediatric Rheumatology

SBP4: Work in inter-professional teams to enhance patient	SBP1: Patient Safety
safety and improve patient care quality	ICS2: Interprofessional and Team Communication
SBP5: Participate in identifying system errors and implementing	SBP1: Patient Safety
potential systems solutions	SBP2: Quality Improvement
PBLI1: Identifying strengths, deficiencies, and limits to one's	PBLI1: Evidence Based and Informed Practice
knowledge and expertise	PBLI2: Reflective Practice and Commitment to Personal Growth
PBLI2: Systematically analyze practice using quality	SBP2: Quality Improvement
	PBLI2: Reflective Practice and Commitment to Personal Growth
practice improvement	
PBLI3: Use information technology to optimize learning and	PBLI1: Evidence Based and Informed Practice
care delivery	PBLI2: Reflective Practice and Commitment to Personal Growth
	ICS3: Communication within Health Care Systems
PBLI4: Participate in the education of patients, families,	SBP5: Population and Community Health
students, residents, fellows, and other health professionals	PBLI1: Evidence Based and Informed Practice
	ICS1: Patient- and Family-Centered Communications
PROF1: Professional Conduct: High standards of ethical	PROF1: Professional Behavior
behavior which includes maintaining appropriate professional	PROF2: Ethical Principles
boundaries	·
PROF2: Trustworthiness that makes colleagues feel secure	PBLI1: Evidence Based and Informed Practice
when one is responsible for the care of patients	PROF1: Professional Behavior
	PROF3: Accountability/Conscientiousness
	ICS1: Patient- and Family-Centered Communications
PROF3: Provide leadership skills that enhance team	ICS2: Interprofessional and Team Communication
functioning, the learning environment, and/or the health care	ICS3: Communication within Health Care Systems
delivery system/environment with the ultimate intent of	PROF2: Ethical Principles
improving care of patients	PROF3: Accountability/Conscientiousness
PROF4: The capacity to accept that ambiguity is part of clinical	PROF2: Ethical Principles
medicine and to recognize the need for and to utilize	ICS1: Patient- and Family-Centered Communication
appropriate resources in dealing with uncertainty	PBLI1: Evidence Based and Informed Practice
	PROF4: Well-Being
ICS1: Communicate effectively with physicians, other health	ICS2: Interprofessional and Team Communication
professionals, and health-related agencies	ICS3: Communication within Health Care Systems
ICS2: Work effectively as a member or leader of a health care	ICS2: Interprofessional and Team Communication
team or other professional group	PBLI2: Reflective Practice and Commitment to Personal Growth
	PROF3: Accountability/Conscientiousness
	, , , , , , , , , , , , , , , , , , ,

ICS3: Act in a consultative role to other physicians and health	PC7: Provides Consultative Care
professionals	ICS2: Interprofessional and Team Communication
	ICS3: Communication within Health Care Systems

Available Milestones Resources

Milestones 2.0: Assessment, Implementation, and Clinical Competency Committees Supplement, 2021 - <u>https://meridian.allenpress.com/jgme/issue/13/2s</u>

Milestones Guidebooks: https://www.acgme.org/milestones/resources/

- Assessment Guidebook
- Clinical Competency Committee Guidebook
- Clinical Competency Committee Guidebook Executive Summaries
- Implementation Guidebook
- Milestones Guidebook

Milestones Guidebook for Residents and Fellows: <u>https://www.acgme.org/residents-and-fellows/the-acgme-for-residents-and-fellows/</u>

- Milestones Guidebook for Residents and Fellows
- Milestones Guidebook for Residents and Fellows Presentation
- Milestones 2.0 Guide Sheet for Residents and Fellows

Milestones Research and Reports: <u>https://www.acgme.org/milestones/research/</u>

- Milestones National Report, updated each fall
- *Milestones Predictive Probability Report, updated each fall*
- *Milestones Bibliography*, updated twice each year

Developing Faculty Competencies in Assessment courses - <u>https://www.acgme.org/meetings-and-educational-activities/courses-and-workshops/developing-faculty-competencies-in-assessment/</u>

Assessment Tool: Direct Observation of Clinical Care (DOCC) - https://dl.acgme.org/pages/assessment

Assessment Tool: Teamwork Effectiveness Assessment Module (TEAM) - https://team.acgme.org/

Improving Assessment Using Direct Observation Toolkit - <u>https://dl.acgme.org/pages/acgme-faculty-development-toolkit-improving-assessment-using-direct-observation</u>

Remediation Toolkit - https://dl.acgme.org/courses/acgme-remediation-toolkit

Learn at ACGME has several courses on Assessment and Milestones - https://dl.acgme.org/